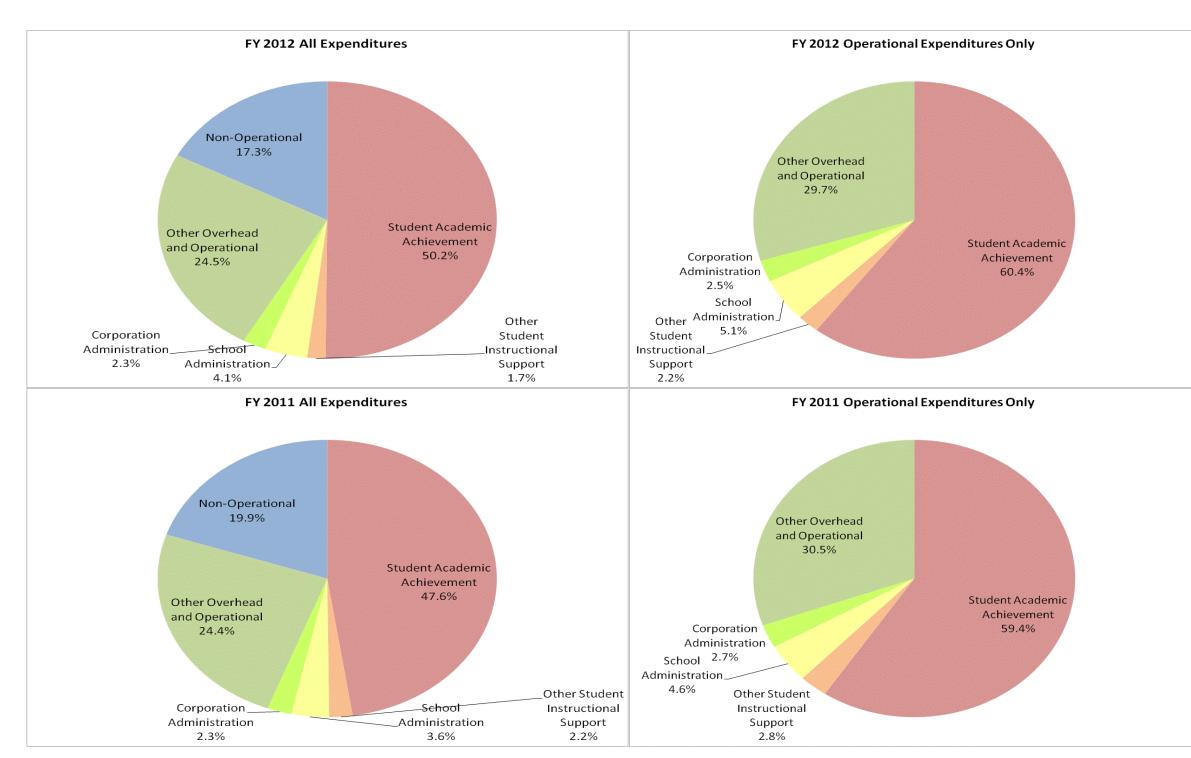
Penn-Harris-Madison	Sch	Corp	(7175)

	F	-Y06 % of Total		FY09 % of Total		FY11 % of Total		FY12 % of Total
Student Instructional Category	FY 2006	Exp	FY 2009	Exp	FY 2011	Exp	FY 2012	Exp
Student Academic Achievement	\$55,250,227	52.9%	\$53,122,994	41.4%	\$53,595,984	47.6%	\$54,383,761	50.2%
Student Instructional Support	\$6,554,480	6.3%	\$6,409,390	5.0%	\$6,544,244	5.8%	\$6,305,812	5.8%
Overhead and Operational	\$20,028,655	19.2%	\$31,419,957	24.5%	\$30,089,035	26.7%	\$29,005,081	26.8%
Nonoperational	\$22,657,437	21.7%	\$37,268,427	29.1%	\$22,377,164	19.9%	\$18,724,622	17.3%
Grand Total	\$104,490,799		\$128,220,768		\$112,606,426		\$108,419,276	

### Student Instructional Expenditures (Academic Achievement plus Support)



FY 2006	FY 2009	FY 2011	FY 2012
59.1%	46.4%	53.4%	56.0%

Student Instructional Category	Account	FY 2006	FY 2009	FY 2011	FY 2012	Increase from FY 2006	Increase from FY 2009	Increase from previous year
Student Academic Achievement								
	11050 Regular Programs; Full Day Kindergarten	\$534,083	\$373,020	\$294,284	\$1,957,764	267%	425%	> 500%
	11100 Regular Programs; Elementary	\$10,755,797	\$16,845,022	\$17,021,675	\$15,389,054	43%	-9%	-10%
	11200 Regular Programs; Middle/Junior High	\$6,490,951	\$9,286,642	\$9,120,394	\$8,913,628	37%	-4%	-2%
	11300 Regular Programs; High School 11355 Regular Programs; High School; Academic Honors High Ability Student Programs	\$7,971,123 \$0	\$12,240,095 \$246,600	\$13,012,604 \$213,300	\$12,068,603 \$279,900	51%	-1% 14%	-7% 31%
	11410 Vocational Education; Agriculture A	\$62,466	\$101,561	\$104,741	\$101,177	62%	0%	-3%
	11470 Vocational Education; Business Education	\$57,268	\$87,528	\$86,099	\$81,718	43%	-7%	-5%
	11590 Other Vocational Education Programs	\$0	\$0	\$208,695	\$213,969			3%
	11630 Regular Programs; Alternative Education Programs; High School	\$0	\$277,515	\$137,009	\$604,026		118%	341%
	12110 Gifted And Talented; Gifted and Talented	\$60,249	\$161,957	\$163,217	\$223,177	270%	38%	37%
	12150 Gifted And Talented; High Ability Student Programs 12350 Physical Impairment; Homebound	\$201,600 \$25,648	\$0 \$19,753	\$0 \$26 208	\$0 \$27,153	-100%	270/	20/
	12550 Physical Impartment, Homebound 12510 Culturally Different; Communication Disorders	\$25,648 \$88,233	\$265,926	\$26,398 \$219,339	\$27,153 \$221,903	6% 151%	37% -17%	3% 1%
	12900 Other Special Programs	\$190,116	\$6,541	\$193,435	\$195,194	3%	> 500%	1%
	14100 Summer School Programs; Elementary	\$0	\$108,429	\$130,070	\$145,434		34%	12%
	14200 Summer School Programs; Middle/Junior High School	\$0	\$126,552	\$121,429	\$112,828		-11%	-7%
	14300 Summer School Programs; High School	\$311,918	\$201,509	\$217,304	\$265,602	-15%	32%	22%
	16100 Remediation Testing	\$212,214	\$418,117	\$422,311	\$394,184	86%	-6%	-7%
	17100 Payments to Other Governmental Units Within State; Transfer Tuition 17300 Payments to Other Governmental Units Within State; Area Vocational School (Participat	\$0 \$263,511	\$0 \$419,139	\$1,943 \$613,761	\$1,735 \$491,738	87%	17%	-11% -20%
	17400 Payments to Other Governmental Units Within State; Joint Services and Supply; Specia	\$4,652,927	\$6,700,541	\$6,113,145	\$6,386,467	37%	-5%	-20 %
	17700 Payments to Other Governmental Units Within State; Interlocal Agreements; Other	\$80,000	\$80,000	\$0	\$0	-100%	-100%	.,.
	22110 Improvement of Instruction; Service Area Direction	\$1,472,068	\$1,519,745	\$1,494,719	\$1,637,696	11%	8%	10%
	22120 Improvement of Instruction; Instruction and Curriculum Development	\$220,591	\$409,626	\$248,630	\$208,052	-6%	-49%	-16%
	22130 Improvement of Instruction; Instructional Staff Training	\$260,593	\$347,646	\$239,045	\$178,972	-31%	-49%	-25%
	22190 Improvement of Instruction; Other Improvement of Instructional Services	\$0 ¢coo 554	\$32,477	\$71,104 \$059,303	\$46,933	E00/	45%	-34%
	22220 Library/Media Services; School Library 22230 Library/Media Services; Audiovisual	\$602,554 \$25,103	\$910,802 \$21,857	\$958,797 \$16,038	\$953,900 \$14,614	58% -42%	5% -33%	-1% -9%
	22250 Library/Media Services; Computer Assisted Instruction Services	\$955,173	\$21,057	\$10,030	\$14,014	-100%	-33 /0	-378
	22290 Library/Media Services; Other Educational Media Services	\$73,148	\$111,621	\$110,293	\$109,363	50%	-2%	-1%
	22310 Instruction, Related Technology; Technology Service Supervision and Administration	\$123,442	\$0	\$0	\$0	-100%		
	22320 Instruction, Related Technology; Student Learning Centers	\$0	\$0	\$0	\$20,090			
	22350 Instruction, Related Technology; Systems Operations	\$0	\$1,714,853	\$1,875,319	\$3,019,338		76%	61%
	22360 Instruction, Related Technology; Network Support	\$1,181,683	\$0 \$2.460	\$0 \$0	\$0 ¢4.255	-100%	4000/	
	22370 Instruction, Related Technology; Hardware Maintenance and Support 22380 Instruction, Related Technology;Professional Development for Instruction, Focused Tec	\$0 \$0	\$2,160 \$85,760	\$0 \$61,171	\$4,355 \$54,856		102% -36%	-10%
	22900 Other Support Service, Instructional Staff	\$0 \$0	\$03,700	\$99,714	\$60,339		-3078	-39%
	26497 2007 Account Code - Teachers Retirement Fund	\$2,356,928	\$0	\$0	\$0			
Student Academic Achievement Total		\$39,229,389	\$53,122,994	\$53,595,984	\$54,383,761	39%	2%	1%
Student Instructional Sumport								
Student Instructional Support	21110 Attendance and Social Work Services; Service Area Direction	\$0	\$367,680	\$77,480	\$77,480		-79%	0%
	21120 Attendance and Social Work Services; Attendance Services	\$693,994	\$598,405	\$678,939	\$45,612	-93%	-92%	-93%
	21220 Guidance Services; Counseling Services	\$667,481	\$1,130,543	\$1,307,322	\$1,299,016	95%	15%	-1%
	21320 Health Services; Medical Services	\$310	\$0	\$0	\$0	-100%		
	21340 Health Services; Nurse Services	\$361,990	\$425,887	\$444,363	\$456,502	26%	7%	3%
	21390 Health Services; Other Health Services	\$1,485	\$3,220	\$2,374	\$12,910	> 500%	301%	444%
	21420 Psychological Testing	\$0 \$0	\$0 \$0	\$0 © 45	\$770			4000/
	21910 Other Support Services, Students; Service Area Direction 24100 Office of The Principal	\$0 \$2,688,825	\$0 \$3,855,391	\$45 \$3,867,028	\$0 \$4,131,597	54%	7%	-100% 7%
	24900 Other Support Services, School Administration	\$2,000,025	\$28,265	\$166,693	\$281,926	5470	> 500%	69%
Student Instructional Support Total		\$4,414,085	\$6,409,390	\$6,544,244	\$6,305,812	43%	-2%	-4%
		. , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	. , ,	. , ,				
Overhead and Operational								
	23110 Board of Education; Service Area Direction	\$61,423	\$170,425	\$166,515	\$180,674	194%	6%	9%
	23150 Board of Education; Legal Services	\$65,063	\$133,872	\$115,488	\$158,634	144%	18%	37%
	23160 Board of Education; Promotion Expenses	\$2,683	\$2,083	\$3,267	\$8,003	198%	284%	145%
	23190 Board of Education; Other Governing Body Services	\$7,202	\$38,524	\$38,207	\$24,754	244%	-36%	-35%

	00040 Environter Administration off the CTL One 14 11	FY 2006	FY 2009	FY 2011	FY 2012	Increase from FY 2006	Increase from FY 2009	Increase from previous year
	23210 Executive Administration; Office of The Superintendent	\$348,278	\$394,646	\$446,271	\$414,245	19%	5%	-7%
	23220 Executive Administration; Community Relations 25110 Fiscal Services; Office of The Business Manager	\$114,831 \$458.068	\$175,993 \$680,770	\$164,972 \$702,107	\$177,998 \$702 848	55% 53%	1% 3%	8% 0%
	25110 Fiscal Services; Receiving and Disbursing Funds	\$458,068 \$1,366	\$000,770	\$702,197 \$114,874	\$702,848 \$1,181	-14%	-7%	-99%
	25191 Other Fiscal Services; Refund of Revenue	\$1,500 \$0	\$5,400	\$114,074	\$0	-14/0	-100%	-3370
	25192 Other Fiscal Services; Petty Cash	\$0 \$0	\$0, <del>1</del> 00	\$3,086	\$0 \$0		-10070	-100%
	25199 Other Fiscal Services; Other	\$0 \$0	\$23,522	\$34,897	\$26,260		12%	-25%
	25220 Purchasing, Warehousing, and Distribution Services; Purchasing	\$234,600	\$297,587	\$23,609	\$6,571	-97%	-98%	-72%
	25720 Personnel Services: Recruitment and Placement	\$0	\$14,822	\$7,704	\$10,215		-31%	33%
	25790 Personnel Services; Other Professional Services	\$0	\$414,444	\$166,912	\$31,521		-92%	-81%
	25810 Administrative Technology Services; Technology Services Supervison And Administrat	\$0	\$171,617	\$202,127	\$199,068		16%	-2%
	25840 Administrative Technology Services; Systems Operations	\$0	\$354,905	\$387,281	\$358,991		1%	-7%
	25850 Administrative Technology Services; Network Support	\$0	\$85,915	\$380	\$75,948		-12%	> 500%
	25890 Other Technology Services	\$59,363	\$77,526	\$63,151	\$62,605	5%	-19%	-1%
	26200 Operation and Maintenance of Plant Services; Maintenance of Buildings	\$4,045,168	\$5,138,331	\$4,820,409	\$4,562,449	13%	-11%	-5%
	26300 Operation and Maintenance of Plant Services; Maintenance of Grounds	\$271,908	\$312,061	\$310,367	\$357,027	31%	14%	15%
	26400 Operation and Maintenance of Plant Services; Maintenance of Equipment	\$1,963,542	\$3,135,311	\$3,620,019	\$1,052,007	-46%	-66%	-71%
	26600 Operation and Maintenance of Plant Services; Security Services	\$115,806	\$146,244	\$135,643	\$311,127	169%	113%	129%
	26700 Operation and Maintenance of Plant Services; Insurance	\$622,238	\$10,460,520	\$9,374,173	\$10,610,456	> 500%	1%	13%
	27010 Student Transportation; Service Area Direction	\$244,432	\$400,524	\$390,090	\$380,336	56%	-5%	-3%
	27100 Student Transportation; Vehicle Operation	\$1,758,971	\$3,168,680	\$3,293,684	\$3,301,465	88%	4%	0%
	27200 Student Transportation; Monitoring Services	\$0 \$002.484	\$0 \$1 402 024	\$0 \$1 400 063	\$18,292	E 40/	200/	00/
	27300 Student Transportation; Vehicle Servicing and Maintenance	\$993,181	\$1,103,931 \$728,212	\$1,409,963 \$500.064	\$1,527,380	54% -54%	38% 18%	8% 72%
	27400 Student Transportation; Purchase of School Buses 27500 Student Transportation; Insurance on Buses	\$1,886,708 \$198,029	\$728,213 \$101,808	\$500,064 \$74,431	\$859,356 \$59,292	-54%	-42%	-20%
	27700 Student Transportation; Contracted Transportation Services	\$173,487	\$266,439	\$154,305	\$39,292 \$126,141	-27%	-53%	-20%
	27900 Student Transportation; Other Student Transportation Services	\$33,738	\$200,439 \$0	\$84,751	\$74,251	120%	> 500%	-12%
	27910 Student Transportation; Bus Driver Training	\$15,643	\$26,141	\$14,471	\$20,396	30%	-22%	41%
	31100 Food Services Operations; Service Area Direction	\$143,170	\$206,483	\$202,484	\$210,793	47%	2%	4%
	31200 Food Services Operations; Food Preparation and Dispensing	\$2,043,431	\$2,946,826	\$2,840,153	\$2,872,135	41%	-3%	1%
	31900 Other Food Services	\$205,596	\$235,123	\$223,093	\$222,663	8%	-5%	0%
Overhead and Operational Total		\$16,067,925	\$31,419,957	\$30,089,035	\$29,005,081	81%	-8%	-4%
Nonoperational								
	33200 Community Recreation	\$124,902	\$193,799	\$186,717	\$206,471	65%	7%	11%
	33400 Athletic Coaches	\$547,773	\$811,586	\$873,521	\$845,449	54%	4%	-3%
	33910 High School Band Uniforms	\$1,496	\$0	\$42,193	\$22,768	> 500%		-46%
	33920 Contributions to Historical Societies	\$86,421	\$121,310	\$102,568	\$84,003	-3%	-31%	-18%
	33930 Latch Key Kid Program	\$435,035	\$997,520	\$757,132	\$826,804	90%	-17%	9%
	33990 Other Community Services; Other	\$113,843	\$121,310	\$102,568	\$86,578	-24%	-29%	-16%
	43000 Facilities Acquisition and Construction; Professional Services	\$35,583	\$79,697	\$12,451	\$29,313	-18%	-63%	135%
	45100 Building Acquisition, Construction and Improvements	\$1,868,897	\$2,716,510	\$1,641,746	\$1,005,606	-46%	-63%	-39%
	45200 Building Acquisition, Construction and Improvement; Energy Savings Contracts	\$225,500	\$303,555	\$148,888	\$97,599	-57%	-68%	-34%
	45300 Building Acquisition, Construction and Improvement; Skilled Craft Employees	\$809,360 \$202 500	\$1,340,691	\$1,371,573	\$1,345,676	66% 40%	0%	-2%
	45500 Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment	\$303,526	\$310,963	\$0 \$204 808	\$264,957 \$252,807	-13%	-15%	4.00/
	47000 Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment 49000 Facilities Acquisition and Construction; Other Facilities Acquisition and Construction	\$442,312 \$105,252	\$458,486 \$101,756	\$304,808	\$353,897 \$0	-20% -100%	-23% -100%	16%
	51100 Debt Services; Principal on Debt; Bonds	\$195,252 \$2,175,000	\$101,756 \$1,780,000	\$0 \$3,102,171	۵۵ \$3,877,156	-100%	-100%	25%
	51500 Debt Services; Principal on Debt; Bonds 51500 Debt Services; Principal on Debt; Bond Anticipation Notes	\$2,175,000 \$0	\$1,780,000 \$14,039,301	\$3,102,171 \$0	\$3,877,156 \$0	1070	-100%	2370
	51300 Debt Services, Principal on Debt, Bonds	پو \$663,561	\$562,251	ەر \$756,965	ەر \$580,478	-13%	-100%	-23%
	52200 Debt Services; Interest on Debt; Temporary Loans	\$402,106	\$400,576	\$24,191	\$380,478 \$0	-100%	-100%	-100%
	53100 Debt Services; Lease Rental; Buildings ; Principal	\$12,069,106	\$11,809,650	\$7,728,400	\$4,088,441	-66%	-65%	-47%
	53150 Debt Services; Lease Rental; Buildings ; Interest	\$0	\$0	\$1,661,000	\$1,364,000	0070	0070	-18%
		\$8,269	\$10,501	\$81,067	\$0	-100%	-100%	-100%
	53200 Debt Services; Lease Rental: Equipment : Principal		÷ · · · · · ·		÷ *			
	53200 Debt Services; Lease Rental; Equipment ; Principal 54100 Veterans' Memorial Fund; Principal	\$9,847	\$0	\$0	\$0	-100%		
	53200 Debt Services; Lease Rental; Equipment ; Principal 54100 Veterans' Memorial Fund; Principal 54200 Common School Fund; Principal		\$0 \$1,106,914	\$0 \$2,924,919	\$0 \$3,179,300	-100% 201%	187%	9%
	54100 Veterans' Memorial Fund; Principal	\$9,847					187%	9% -16%
	54100 Veterans' Memorial Fund; Principal 54200 Common School Fund; Principal	\$9,847 \$1,056,014	\$1,106,914	\$2,924,919	\$3,179,300		187% -26%	

Prorated By Fund

Student Instructional Category	Account	FY 2006
	26491 2007 Account Code - PERF	\$845,740
	26492 2007 Account Code - Social Security	\$2,808,501
	26494 2007 Account Code - Group Insurance	\$17,820,559
	26496 2007 Account Code - Unemployment Compensation	\$14,421
	26498 2007 Account Code - Severance / Early Retirement Pay	\$1,716,374
Prorated By Fund Total		\$23,205,596

FY 2009 \$0 \$0 \$0 \$0	FY 2011 \$0 \$0 \$0 \$0	FY 2012 \$0 \$0 \$0 \$0 \$0	Increase from FY 2006	Increase from FY 2009	Increase from previous year
<b>\$0</b>	\$0	\$0			
\$0	\$0	\$0			